

European Commission Funding

Matching Needs and Opportunities

CEP Conference

Funding Innovation and Collaboration in Probation

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Ministry of
JUSTICE

National Offender
Management Service



Charles Darwin

"In the long history of humankind, those who learned to collaborate and improvise most effectively have prevailed"



Motivation

- ◆ Twinning Advisor in Bulgaria
- ◆ A truly collaborative experience
 - ◆ UK, Netherlands, Estonia, France, USA, Hungary, Austria, Spain, Germany... Bulgaria



And a very demanding one...
.....requiring liaison late into the night



← 1.00 a.m.

In the mountains

From the foothills to the mountains...



Trends in Collaboration

- ◆ Twinning to partnership
- ◆ Bi-lateral to multi-lateral
- ◆ Cross-sector
- ◆ (Geo)-political
 - ◆ (For UK) increasing European focus
 - ◆ Stockholm Programme – vision of collaboration
 - ◆ Framework decisions
 - ◆ European Neighbourhood Policy

Purpose and Principles or Tips, or Philosophy ?

- ◆ Purposes - include
 - ◆ Developing and sharing perspectives and practice
 - ◆ Combining resources
 - ◆ Supporting judicial aims
 - ◆ Staff development
- ◆ Principles
 - ◆ Think Win-Win
 - ◆ Benefits for all parties, EC, CEP, country, partners, service, team, individuals...
 - ◆ Aim for synergy
 - ◆ Build collaborative capacity as well as immediate results
 - ◆ Look across funding streams

It is impossible for us to break the law.
We can only break ourselves against the law
Cecil B de Mille

International Funding & Programmes

SWOT

◆ Strengths

- ◆ Creativity
- ◆ Range of issues
- ◆ Variety of partners
- ◆ Address diversity and local need
- ◆ Some networks

◆ Weaknesses

- ◆ Awareness
- ◆ Confidence
- ◆ Evaluation
- ◆ Continuity
- ◆ Strategic Partnerships
- ◆ Overlaps/gaps
- ◆ Mainstreaming

◆ Threats

- ◆ Multiple funding streams
- ◆ Short-term funding
- ◆ Disconnected practice and policy development

◆ Opportunities

- ◆ Strategic development
- ◆ Systematic Evaluation
- ◆ Value for money
- ◆ Model development
- ◆ Co-ordinated local/regional national partnerships
- ◆ Link policy/practice/policy

From idea to reality

- ◆ All things are created twice
 - ◆ An idea or vision
 - ◆ Process of Implementation
- ◆ Knowledge, motivation, confidence
- ◆ A map – not of funding but of need



NOMS International & Business Development Unit

◆ ***N***needs

- ◆ Assessment

◆ ***O***pportunities

- ◆ Funding streams and potential partners for collaboration

◆ ***M***ethod

- ◆ Mission, map, model (who, what, when...), motivation
- ◆ Be inclusive

◆ ***S***upport

- ◆ Lead or support bid writing
- ◆ Manage or support project delivery

Needs: Purposes of Sentencing

- ◆ Punishment
- ◆ Public protection
- ◆ Reduce re-offending
- ◆ Rehabilitation
- ◆ Reparation



Social Exclusion and Prisoners

Relationship between exclusion and imprisonment

<i>(** before sentence)</i>	General Population	Sentenced Prisoners
Two or more mental disorder	5% (m) 2% (f)	72% (m) 70% (f)
Unemployed	5%	67% **
No qualifications	15%	52% (m) 71% (f)
Homeless	1%	32% **
Benefits	14%	72% **

Reducing Reoffending Framework – 7 National, regional and local Pathways from Prison to the community

◆ Accommodation

- Link to statutory and voluntary housing and hostels

◆ Education, training and employment

- Basic/Vocational skills, community links, employers

◆ Health

- Identify and support mental health needs

◆ Drugs and Alcohol

- Prison intervention continuity

◆ Finance

- Debt advice, money management reception/release

◆ Families

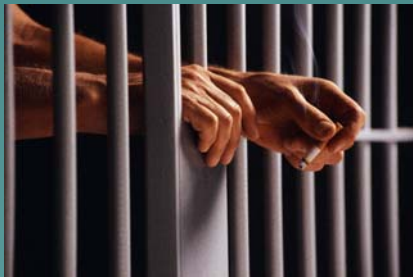
- Advice and support on maintaining family ties

◆ Attitudes, thinking, behaviour, motivation

- Learning in prison continued/applied post-release

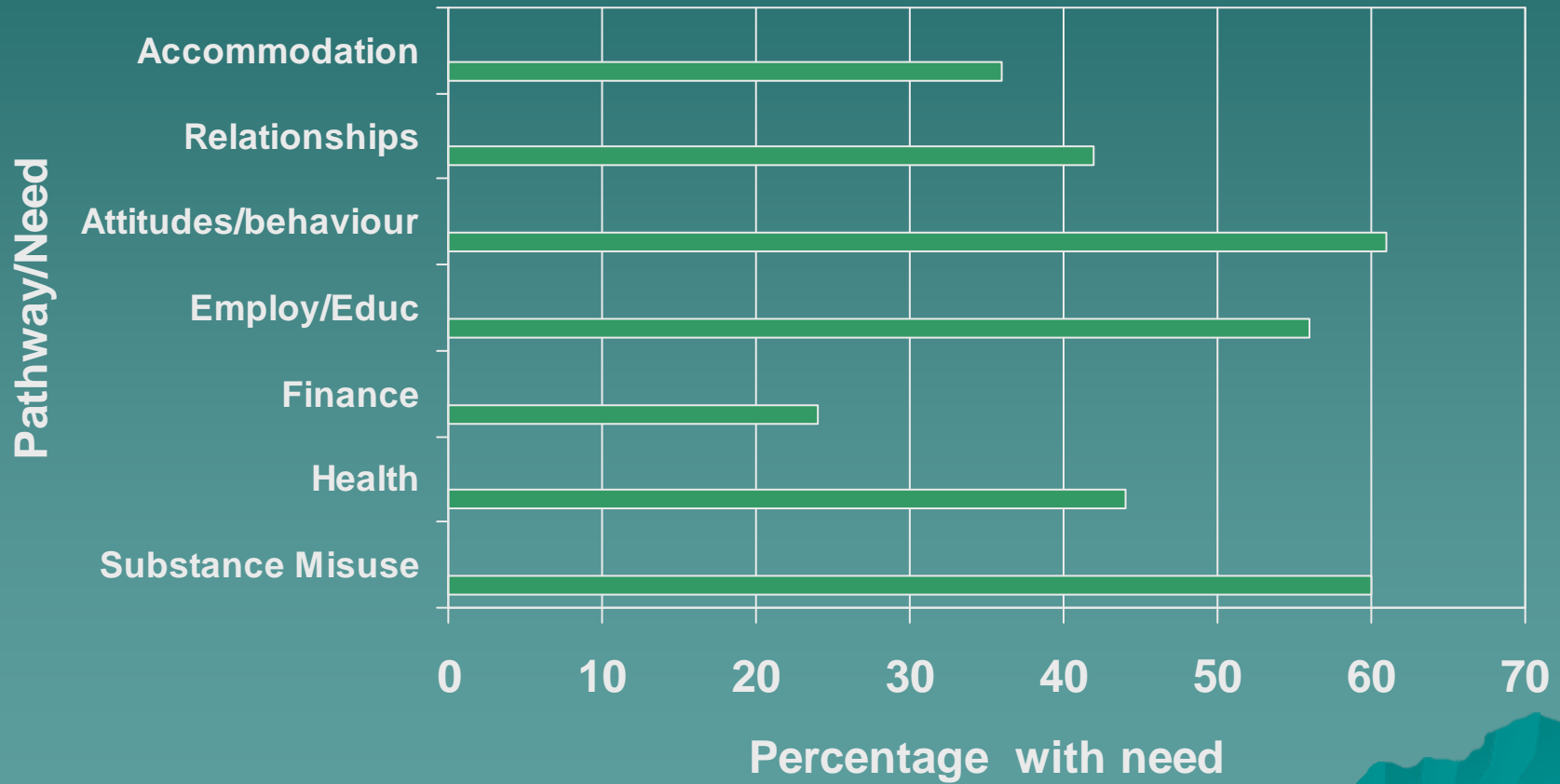
A Reducing Re-offending Framework?

- ◆ 7 Pathways
- ◆ 4 Supporting Themes



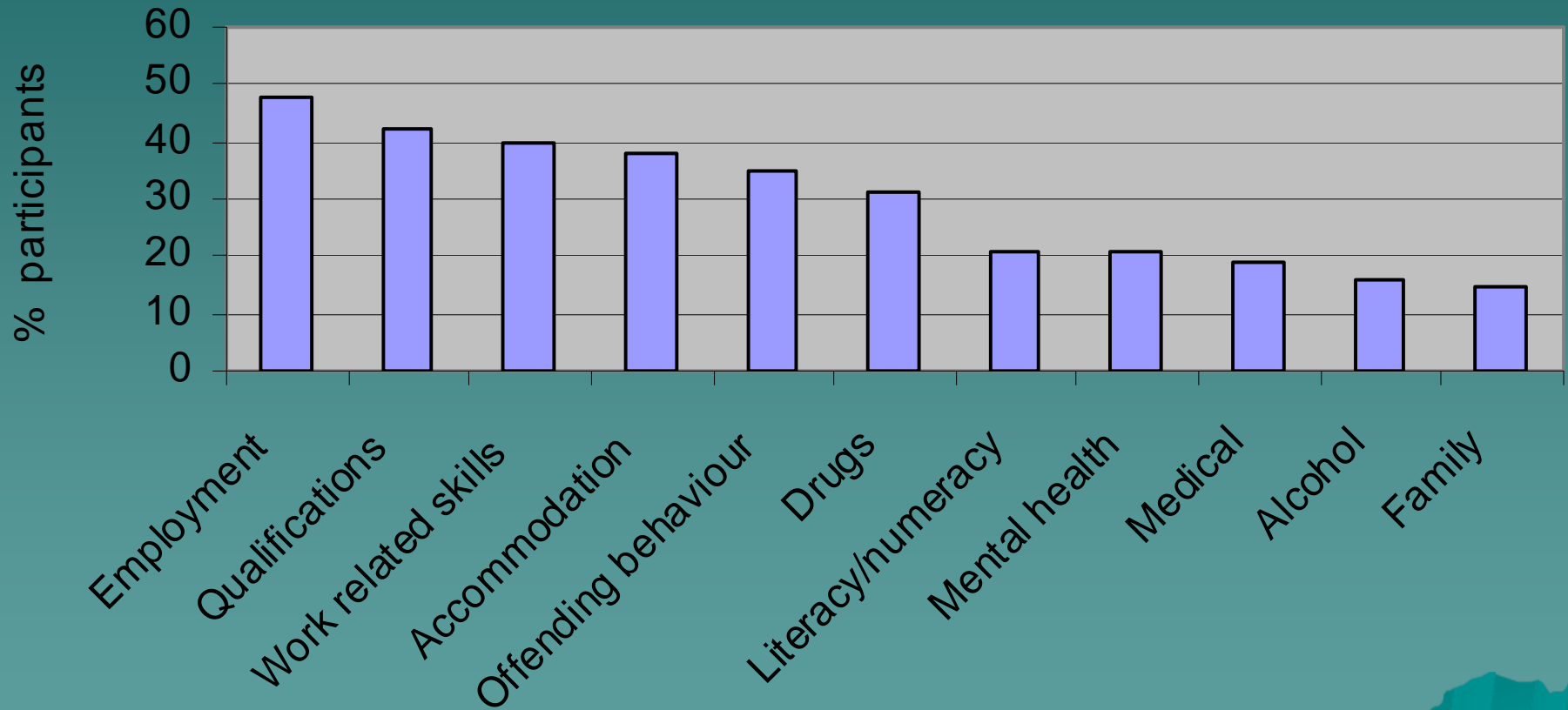
Most Frequent Offender Needs

NPS OASys Completions 05-06



SPCR Findings: Self-perceived needs

Prisoners' perceptions of their needs



Source: Stewart (2008)

2005–09 Surveying Prisoner Crime Reduction
4,000: Needs, interventions and outcomes

EC Funding Steams

- ◆ 2007 – 2013 Framework
- ◆ Funding from 4 main D. Generals:
 - ◆ Justice, Liberty and Security
 - ◆ Employment, Social Affairs and Equal Opportunities
 - ◆ Education and Culture
 - ◆ Enlargement
- ◆ Framework 7
- ◆ Eligibility varies
 - ◆ Central/local application
 - ◆ Most support/require collaboration

DG Justice, Liberty and Security

EU-wide Priorities

- ◆ Prevention of and Fight Against Crime (71.8m m-euro in 2009)
- ◆ Fundamental Rights
 - ◆ Criminal Justice
 - ◆ Fight Against Violence
 - ◆ Drugs Prevention & Information
- ◆ Fight against Terrorism
- ◆ Framework Partnerships



Envisaged Budget 2007-2013

ACTIVITY	2007	2008	2009	2010	2011	2012	2013	Average	TOTAL millions EUR
Security and safeguarding liberties									
Prevention, preparedness and consequence management of terrorism and other security-related risks	12,70	15,20	17,70	20,30	23,00	23,40	25,10	19,60	137,40
Prevention of and fight against crime	44,60	50,90	71,80	85,60	108,00	117,20	119,50	85,40	597,60
Fundamental rights and justice									
Criminal justice	29,20	29,80	30,40	26,00	26,40	26,90	27,50	28,00	196,20
Total for all 3 Programmes	86,5	95,9	119,9	131,9	157,4	167,5	172,1	44,3	931,2



DG Employment, Social Affairs and Equal Opportunities

◆ European Social Fund

- ◆ Employability development and inclusion in support of the Lisbon strategy for growth and jobs
 - Opportunities
 - Skills
 - Local development (barriers, local skills)

◆ Two main types of fund

- ◆ Mainstream – operational programmes
 - ◆ Co-financing – NOMS £45m 2009-2011
- ◆ Innovation and Trans-nationality
 - ◆ Active inclusion, employer engagement, ICT (digital divide), demographic change, new challenges (climate & sustainability), social enterprise
 - ◆ EU meets varying %, exceptionally up to 95%, e.g. "Technical Assistance", may include networks

DG Education and Culture

- ◆ Lifelong Learning Programme
- ◆ 7 Billion Euro 2007-2013
 - Most relevant programmes
 - ◆ Leonardo – Vocational skills
 - ◆ Grundtvig – Adult Education
 - ◆ Transversal – Policy, Language, IT, Dissemination
- ◆ EU and national priorities

LLP Opportunities

- ◆ Mobility – study visits
- ◆ In-service Training Exchanges
- ◆ Preparation visits
- ◆ Small-scale partnerships
- ◆ Large-scale partnerships (transfer or development of innovation)
 - ◆ ICT, mentoring (incl. peer), faith groups, entrepreneurship, social enterprise, arts, sports, employer engagement
- ◆ Networks

Enlargement

- ◆ Twinning Emphasis
 - ◆ PHARE
 - ◆ Twinning Light
 - ◆ Transitional Funds
 - ◆ Technical Assistance
 - ◆ TACIS
 - ◆ (Commonwealth of Independent States)
 - ◆ TAIEX
 - ◆ 29 countries including 18 in European Neighbourhood Policy
- ◆ 90 – 100% (beneficiary country)
- ◆ All costs (member state)

Framework 7

◆ Focus

- ◆ Research, Education, Innovation
- ◆ Emphasis technical/scientific

◆ Availability

- ◆ Public, NGO, University, Company, Individual

◆ Process

- ◆ Open calls
- ◆ Majority for trans-national bids

A Needs-Opportunity Matrix

ESF
LLP
JLS Drugs Prevention
JLS Criminal Justice
JLS Violence Prevention
JLS Crime prevention
Health

1	2	3	4	5	6	7	A	B	C	D
X	X					X		X		X
X								X		X
		X		X						X
							X		X	X
	X		X					X		X
X		X	X		X				X	X
		X		X				X		X

1 Employment Learning & Skills

2 Children & Families

3 Drugs & Alcohol

4 Attitudes, Thinking, Bhvr

5 Physical & Mental Health

6 Accommodation

7 Finance, Benefit & Debt

A Case Management

B Equal Ops & Diversity

C Risk & Public Protection

D Voluntary & Community

Motivation and Support

Innovation and Collaboration in practice

Three new projects

◆ STARR

- ◆ Crime Prevention Programme
- ◆ CEP, Cambridge University, UK, France, Bulgaria, Hungary
- ◆ Reducing Re-offending
- ◆ Research effective practice in Europe, develop capacity, intervention development, pilot transfer, conferencing, web-site development
- ◆ 1.7 million Euro

◆ Co-Financing

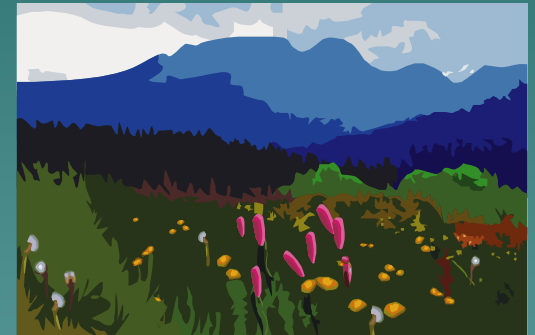
- ◆ ESF
- ◆ Education, skills, employment
- ◆ £45m

◆ DOMICE

- ◆ Criminal Justice Programme
- ◆ CEP, UK, Denmark, Netherlands, Spain –Catalonia, Bulgaria, Inclusion, London University
- ◆ Case Management
- ◆ Research best practice, support Framework Decisions, guide, conferencing involving all MS and CCs, handbook, web-site development
- ◆ 420,000 Euro



Thank you!



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